# **Bastrop Independent School District**

**Camino Real Elementary** 

2023-2024 Goals, Performance Objectives, and Strategies

## **Mission Statement**

Our mission is to create a safe and respectful learning environment where students explore, grow, and achieve their fullest potential by delivering engaging and meaningful learning opportunities for all students every day.

## Vision

Our vision is for every student to realize their value, take risks, and forge pathways to their future where anything is possible.

## **Core Beliefs**

Collaboration-Community- Cultural Diversity

## Goals

Goal 1: Student Success and Well-Being: We will support skill-building opportunities that encourage responsible choices and adaptable competence.

**Performance Objective 1:** Strategic Priority: BISD will address the social, emotional, and behavioral needs of all students through high-quality Multi-Tiered Systems of Support.

Aligned Performance Objective: By May 2024, implement the BISD MTSS Model with 90% fidelity across all campus settings resulting in increased student engagement.

Evaluation Data Sources: Observational data, Brag Board data, Discipline data

#### **Strategy 1 Details**

Strategy 1: Implement campus training resources to ensure meaningful and timely training on MTSS best practices

**Strategy's Expected Result/Impact:** Teachers and staff will understand and recognize the behavior and social-emotional needs of students more readily thus leading to meaningful referrals for support.

Staff Responsible for Monitoring: MTSS Campus Coach

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 3: Positive School Culture

## **Strategy 2 Details**

**Strategy 2:** The MTSS team will meet to review and update current campus expectations for all common areas of the campus to include safe, respectful, and responsible actions stated in a positive manner.

Strategy's Expected Result/Impact: Students and staff will be informed of expected behavior thus allowing for a more positive campus environment.

Staff Responsible for Monitoring: MTSS Coach and Assistant Principals

**ESF Levers:** 

**Strategy 3:** Monitor implementation of SEL curriculum.

Strategy's Expected Result/Impact: This will ensure both fidelity in the program model and that students are receiving instruction to support their development.

Staff Responsible for Monitoring: MTSS Coach and Counselor

**ESF Levers:** 

Goal 1: Student Success and Well-Being: We will support skill-building opportunities that encourage responsible choices and adaptable competence.

**Performance Objective 2:** Strategic Priority: BISD will identify work/life skills most important for students to know and create a framework for implementing them.

Aligned Performance Objective: By May 2024, student perceptions of their ability to manage their emotions, thoughts, and behaviors will show at least a 65% favorable rating

Evaluation Data Sources: Self-Management indicator on Panorama student survey administered 2x/year, observational data, Discipline data

## **Strategy 1 Details**

Strategy 1: Conduct campus investigations that promote and support a safe and orderly learning environment

Strategy's Expected Result/Impact: This will ensure fairness in our process as well as work towards a safe school.

Staff Responsible for Monitoring: Administration Team

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 3: Positive School Culture

## **Strategy 2 Details**

Strategy 2: Schedule recurring conferences with social work and/or counseling staff to address schoolwide or individual student needs

Strategy's Expected Result/Impact: This will ensure students' needs are being addressed in a timely manner.

Staff Responsible for Monitoring: Counselor and Social Worker

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

**Strategy 3:** Schedule regular reviews of the campus discipline dashboard to identify trends, disproportionality, and possible adaptations

Strategy's Expected Result/Impact: This will ensure students' behavioral needs are being met in a timely manner and specific to the student.

Staff Responsible for Monitoring: Campus Administration and MTSS Coach

## **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Goal 1: Student Success and Well-Being: We will support skill-building opportunities that encourage responsible choices and adaptable competence.

Performance Objective 3: Strategic Priority: BISD will develop systems and structures that value student ownership of their academic and behavioral success.

Aligned Performance Objective: By May 2024, student STAAR scores at Meets Grade Level will be the following: Math at 45% and Reading at 50%

Evaluation Data Sources: 2024 Accountability Data, AT data, Interim STAAR Data, formative assessment data

## **Strategy 1 Details**

Strategy 1: Build capacity in all campus teams to implement and facilitate effective Curriculum-Based Professional Learning Practices (CBPLP) structures

Strategy's Expected Result/Impact: This will lead to teachers taking ownership of their students' performance and being able to communicate that clearly to all stakeholders.

Staff Responsible for Monitoring: Campus Administration and Instructional Coaches

#### **TEA Priorities:**

Recruit, support, retain teachers and principals, Build a foundation of reading and math

- ESF Levers:

Lever 1: Strong School Leadership and Planning

#### **Strategy 2 Details**

Strategy 2: Provide implementation support for teachers engaged in Texas Reading Academies

**Strategy's Expected Result/Impact:** This will help teachers develop and grow in their abilities to support reading development in students in Kinder through 3rd Grade. **Staff Responsible for Monitoring:** Campus Administration and ELAR/SLAR Instructional Coach

#### **TEA Priorities:**

Build a foundation of reading and math

- ESF Levers:

Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction

## **Strategy 3 Details**

Strategy 3: Implement grade-appropriate and feasible academic and behavioral processes to ensure student ownership of individual goal-setting

Strategy's Expected Result/Impact: Students will be able to understand their academic development and begin the process of self-advocacy.

Staff Responsible for Monitoring: Campus Administration and Classroom Teachers

#### **TEA Priorities:**

Build a foundation of reading and math

- ESF Levers:

Lever 5: Effective Instruction

Goal 2: Teaching and Learning Practices: We will implement innovative strategies to facilitate ownership of academic mastery for all learners.

**Performance Objective 1:** Strategic Priority: BISD will develop and implement comprehensive teaching and learning practices to advance the academic achievement of every student.

Aligned Performance Objective: By May 2024, implement High-Quality Instructional Materials aligned to Math and Literacy Frameworks with 80% fidelity.

**Evaluation Data Sources:** HQIM-Aligned Measurement Tool

## **Strategy 1 Details**

Strategy 1: Ensure teachers have sufficient planning time to internalize and/or prepare lessons, analyze student work, and collaborate

Strategy's Expected Result/Impact: This will allow teachers time to internalize the lessons and prepare for student learning.

Staff Responsible for Monitoring: Campus Administration, Instructional Coaches, and CBPL Leaders

#### **TEA Priorities:**

Build a foundation of reading and math

- ESF Levers:

Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction

#### **Strategy 2 Details**

Strategy 2: Regularly monitor the usage and implementation of provided adopted materials as designed

Strategy's Expected Result/Impact: This will ensure HQIM will be used with fidelity in both reading and math instruction.

Staff Responsible for Monitoring: Campus Administration and Instructional Coaches

#### **TEA Priorities:**

Build a foundation of reading and math, Improve low-performing schools

- ESF Levers:

Lever 4: High-Quality Instructional Materials and Assessments

### **Strategy 3 Details**

Strategy 3: Provide feedback to teaching staff on pacing and adherence to the level of rigor in instructional materials

Strategy's Expected Result/Impact: This will ensure teachers are staying on schedule and addressing the TEKS as required by TEA.

Staff Responsible for Monitoring: Campus Administration

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 4: High-Quality Instructional Materials and Assessments

Goal 2: Teaching and Learning Practices: We will implement innovative strategies to facilitate ownership of academic mastery for all learners.

**Performance Objective 2:** Strategic Priority: BISD will promote a collaborative and adaptable learning environment that gives students opportunities to excel and take risks with their learning.

Aligned Performance Objective: By May 2024, Emergent Bilingual, Special Education, and Economically Disadvantaged students will meet Academic Growth

targets for STAAR Math and Reading.

Emergent Bilingual Math: 77%, Reading 62% Special Education Math: 62%, Reading 48%

Economically Disadvantaged Math: 74%, Reading 67%

Evaluation Data Sources: 2024 Accountability Data, AT data, Interim STAAR Data, formative assessment data

### **Strategy 1 Details**

Strategy 1: Provide implementation support for teachers to maintain high expectations, increase engagement, and address the needs of all learners, including special populations Strategy's Expected Result/Impact: Students in special population groups will be afforded the same support and academic rigor as their grade-level peers not identified in special populations.

**Staff Responsible for Monitoring:** Campus Administration and Instructional Coaches

#### **TEA Priorities:**

Build a foundation of reading and math, Improve low-performing schools

- ESF Levers:

Lever 5: Effective Instruction

## **Strategy 2 Details**

Strategy 2: Implement coordinated and proactive structures to address intervention and/or enrichment for all students

Strategy's Expected Result/Impact: This will ensure intervention time is meaningful and aligned with HQIM and resources.

**Staff Responsible for Monitoring:** RTI Lead and Campus Administration

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 4: High-Quality Instructional Materials and Assessments

Strategy 3: Implement a Dual Language program model

Strategy's Expected Result/Impact: This will ensure fidelity in a language model that aims to build biliteracy among Emergent Bilingual students.

Staff Responsible for Monitoring: Bilingual Teachers, Campus Administration, Multilingual Dept. Support Staff

**TEA Priorities:** 

Improve low-performing schools

- ESF Levers:

Lever 2: Strategic Staffing, Lever 5: Effective Instruction

Goal 2: Teaching and Learning Practices: We will implement innovative strategies to facilitate ownership of academic mastery for all learners.

**Performance Objective 3:** Strategic Priority: BISD will enhance professional learning with opportunities for teachers to visit/observe model classrooms that successfully blend the teaching of academic content, practical work skills, and critical thinking.

Aligned Performance Objective: By May 2024, 85% of staff members will report a positive perception of the implementation of the BISD Professional Learning Plan system.

Evaluation Data Sources: Professional Learning Plan evaluation data

## **Strategy 1 Details**

Strategy 1: Campus calendar indicates dedicated time for training and ongoing job-embedded professional development on content-specific teaching practices

**Strategy's Expected Result/Impact:** This will ensure teachers and staff have dedicated time to reflect on their practices and ensure their professional growth in teaching and learning practices.

Staff Responsible for Monitoring: Campus Administration, Instructional Coaches

#### **TEA Priorities:**

Build a foundation of reading and math

- ESF Levers:

Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction

## **Strategy 2 Details**

Strategy 2: Develop and implement a campus-based system for creating, practicing, and delivering professional learning

**Strategy's Expected Result/Impact:** This will ensure teachers have designated time and space to grow in their craft, learn new strategies, and have the opportunity to engage with colleagues.

**Staff Responsible for Monitoring:** Campus Administration and Instructional Coaches

#### **TEA Priorities:**

Recruit, support, retain teachers and principals, Improve low-performing schools

- ESF Levers:

Lever 5: Effective Instruction

**Strategy 3:** Create a structure for cross-campus peer observation of High-Quality Instructional Materials and strategy implementation, including debrief and action planning **Strategy's Expected Result/Impact:** This will allow content-specific teachers the opportunity to observe, learn from, and engage in conversations with their colleagues to grow their knowledge and skills as they support their students.

**Staff Responsible for Monitoring:** Campus Administrators and Instructional Coaches

## **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

Lever 5: Effective Instruction

Goal 3: Organizational Culture: We will develop student-centered learning environments that provide a foundation for positive connections.

**Performance Objective 1:** Strategic Priority: BISD will provide a welcoming environment that embraces mutual respect and care and prioritizes healthy relationships with students, families, and colleagues.

Aligned Performance Objective: By May 2024, the student attendance rate will be 94%

**Evaluation Data Sources:** Skyward reports, PEIMS attendance reports

## **Strategy 1 Details**

Strategy 1: Provide multiple opportunities and/or modalities for students and families to learn about attendance procedures

**Strategy's Expected Result/Impact:** Parents and families will be informed of the state's and district's requirements for student attendance and thus improve students' attendance.

**Staff Responsible for Monitoring:** Campus Administration, Attendance Clerk

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 3: Positive School Culture

## **Strategy 2 Details**

**Strategy 2:** Provide training to campus staff on the district's procedures to address attendance requirements

Strategy's Expected Result/Impact: Teachers will be better informed and can communicate accurate information to parents and families.

**Staff Responsible for Monitoring:** Campus Administration and Attendance Clerk

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 1: Strong School Leadership and Planning

Strategy 3: Send commendation letters to students and parents, guardians, or caregivers for improved school attendance and perfect attendance

Strategy's Expected Result/Impact: Teachers and staff will build positive relationships with students, parents, and families.

**Staff Responsible for Monitoring:** Teachers, Campus Administration, and Attendance Clerk

## **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Goal 3: Organizational Culture: We will develop student-centered learning environments that provide a foundation for positive connections.

**Performance Objective 2:** Strategic Priority: BISD will strengthen disciplinary practices and safety protocols to ensure safe, respectful, and responsible schools.

Aligned Performance Objective: By May 2024, Student positive perceptions of physical and psychological safety at school will show a favorable rating of at least 60%

Evaluation Data Sources: Panorama SEL student surveys administered two times per year

#### **Strategy 1 Details**

Strategy 1: Provide safety drill training and debriefing for staff and students throughout the year

Strategy's Expected Result/Impact: Staff will be informed of best practices and required actions for emergency situations to ensure a safe learning environment for all.

Staff Responsible for Monitoring: Assistant Principal over Safety and District Campus Safety & Security Coordinator

#### **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

Lever 1: Strong School Leadership and Planning

#### **Strategy 2 Details**

Strategy 2: Analyze visitor check-in/check-out practices to determine possible training and/or resource needs

Strategy's Expected Result/Impact: This will ensure campus procedures are effective and that all needed resources are available.

Staff Responsible for Monitoring: Campus Administration and Receptionist

**ESF Levers:** 

Lever 3: Positive School Culture

## **Strategy 3 Details**

**Strategy 3:** Implement a monitoring system for door lock fidelity checks

**Strategy's Expected Result/Impact:** This will ensure our campus remains in compliance with both district and state requirements to increase the safety and security of students and staff.

Staff Responsible for Monitoring: Campus Administration, District Campus Safety & Security Coordinator, Campus Assigned BISD Police Officer

#### **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

Goal 3: Organizational Culture: We will develop student-centered learning environments that provide a foundation for positive connections.

**Performance Objective 3:** Strategic Priority: BISD will enhance its onboarding experience to prepare every new employee for success in BISD.

Aligned Performance Objective: By May 2024, the teacher turnover rate will be 10% or less.

Evaluation Data Sources: Staff retention data reports, Mentor/Mentee meetings

#### **Strategy 1 Details**

Strategy 1: Observation feedback conversations with teachers will include high-leverage, bite-sized, clear, actionable feedback with clear models and opportunities for practice.

Strategy's Expected Result/Impact: This will ensure teachers are provided feedback that is both clear and meaningful to help them develop their teaching skills.

Staff Responsible for Monitoring: Campus Administration and Instructional Coaches

#### **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

Lever 5: Effective Instruction

### **Strategy 2 Details**

Strategy 2: Employ personalized strategies to retain staff

**Strategy's Expected Result/Impact:** This aims to build positive rapport between staff and campus leadership and ensure staff are both supported and have a platform to express their concerns and questions.

Staff Responsible for Monitoring: Campus Administration

#### **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

Lever 3: Positive School Culture

## **Strategy 3 Details**

**Strategy 3:** Assign mentors to both new to the profession and new to BISD teachers

**Strategy's Expected Result/Impact:** New teachers will have another layer of professional support to turn to for questions, planning, and overall help **Staff Responsible for Monitoring:** Campus Administration

#### **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

Goal 4: Collaborative Partnerships: We will promote relationship-building practices that ensure invested commitment in student success from all stakeholders.

**Performance Objective 1:** Strategic Priority: BISD will expand family/community engagement and parent education activities to support and accelerate student outcomes.

Aligned Performance Objective: By May 2024, Survey data will show a positive perception of family engagement.

Evaluation Data Sources: Stakeholder surveys, staff/family newsletters, agendas, meeting notes, sign-in sheets, Volunteer registration platform

## **Strategy 1 Details**

Strategy 1: Schedule monthly Principal Chat meetings, at various dates and times

Strategy's Expected Result/Impact: This will forge pathways of communication between parents/families and campus administration.

Staff Responsible for Monitoring: Campus Administration

## **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 3: Positive School Culture

#### **Strategy 2 Details**

Strategy 2: Implement strategic processes to support the unique needs of families of students experiencing homelessness, foster care students, and migrant students Strategy's Expected Result/Impact: Students and their families experiencing situations such as these will have sources to turn to for information and support. Staff Responsible for Monitoring: Campus Administration, Counselor, Social Worker

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 3: Positive School Culture

## **Strategy 3 Details**

Strategy 3: Provide capacity-building events for parents and families on critical aspects of student learning

**Strategy's Expected Result/Impact:** Parents and families will have a reliable source of information on how to support their student's learning and academic growth. **Staff Responsible for Monitoring:** Campus Administration, Counselor, Social Worker, Teachers

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Goal 4: Collaborative Partnerships: We will promote relationship-building practices that ensure invested commitment in student success from all stakeholders.

**Performance Objective 2:** Strategic Priority: BISD will create multiple pathways for students to acquire communication and interpersonal skills through positive interaction and networking within the business community.

Aligned Performance Objective: By May 2024, community and business members will participate in campus committees and events

Evaluation Data Sources: Event listings, staff/family newsletters, agendas, meeting notes, sign-in sheets, Volunteer registration platform

## **Strategy 1 Details**

Strategy 1: Establish an inclusive campus welcoming system that engages all visitors

Strategy's Expected Result/Impact: Visitors and volunteers will feel welcomed and realize their skills and time are valuable to our students.

Staff Responsible for Monitoring: Campus Administration, Counselor

#### **TEA Priorities:**

Improve low-performing schools

- ESF Levers:

Lever 1: Strong School Leadership and Planning

## **Strategy 2 Details**

Strategy 2: Recognize community and business participation and/or sponsorship in campus newsletters and on social media

**Strategy's Expected Result/Impact:** This strategy aims to positively influence the campus' relationship with local businesses and thus provide additional sources of support for all staff.

Staff Responsible for Monitoring: Campus Administrator, Campus Media Liaison

#### **TEA Priorities:**

Recruit, support, retain teachers and principals

- ESF Levers:

**Strategy 3:** Create a written process for utilizing volunteers

**Strategy's Expected Result/Impact:** This aims to ensure volunteers are used in areas where they can have the greatest impact on student's academic performance as well as their social-emotional well-being.

Staff Responsible for Monitoring: Campus Administration, Counselor

**TEA Priorities:** 

Build a foundation of reading and math

- ESF Levers:

Lever 1: Strong School Leadership and Planning